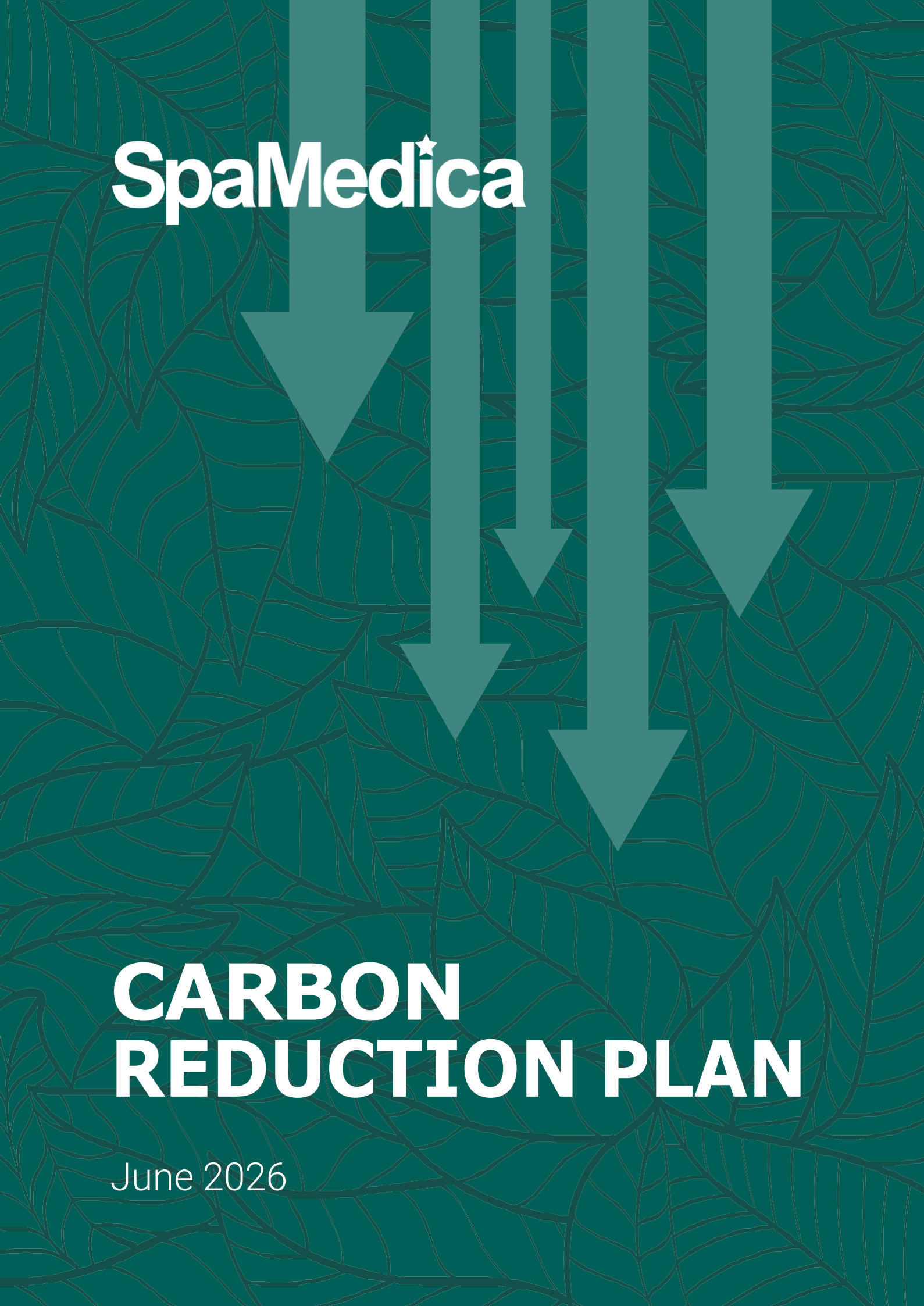




SpaMedica

CARBON REDUCTION PLAN

June 2026

Carbon Reduction Plan

Supplier name: **SpaMedica Ltd**

Publication date: 29th June 2026

Commitment to achieving Net Zero

SpaMedica Ltd is committed to achieving Net Zero for our directly controlled (Scope 1 and 2) emissions by 2035 and committed to Net Zero for NHS-reportable Scope 3 emissions by 2045. Net Zero means no longer adding to the total amount of greenhouse gases in the atmosphere.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year: 12 months to 31 December 2020		
Additional Details relating to the Baseline Emissions calculations. This is the historic baseline where there was no previous reporting. It was an atypical year due to the impact of the Covid-19 pandemic.		
Baseline year emissions:		
EMISSIONS		TOTAL (tCO ₂ e)
Scope 1 - natural gas, company owned vehicles, bulk fuels, medical gases and fugitive emissions from refrigerant use on site		312.3
Scope 2 – electricity consumption		621.8
Scope 3 – waste generated in operations	31.6†	
Scope 3 – upstream transport and distribution	46.2†	
Scope 3 – business travel	147.2†	
Scope 3 – employee commuting	1,020.0	
Scope 3 – downstream transport and distribution	0*	
*SpaMedica Ltd is a healthcare services provider and does not have any downstream transport		
Scope 3 subset – total		1,245.0
Total Emissions		2,179.1
Baseline intensity ratio: tCO ₂ e per 1,000 patient appointments		18.00

† Baseline emissions for some Scope 3 were restated in 2023 to reflect changes in the calculation methodology from the WRI Scope 3 Evaluator tool to the EXIOBASE methodology

Baseline intensity ratio calculation

At the end of 2020, SpaMedica had 22 hospitals and, during 2020, delivered 121,077 patient appointments. Our baseline intensity ratio was therefore 18.00 tCO₂e per 1,000 patient appointments. During the first Covid-19 lockdown, appointments were emergencies only.

Current Emissions Reporting

Reporting Year: 12 months to 31 December 2025		
EMISSIONS		TOTAL (tCO ₂ e)
Scope 1 - natural gas, company owned vehicles, bulk fuels, medical gases and fugitive emissions from refrigerant use on site		1,039.7
Scope 2 – electricity consumption		1,941.1
Scope 3 – waste generated in operations	150.1	
Scope 3 – upstream transport and distribution	199.0	
Scope 3 – business travel	447.1	
Scope 3 – employee commuting	903.5	
Scope 3 – downstream transport and distribution	0*	
*SpaMedica Ltd is a healthcare services provider and does not have any downstream transport		
Scope 3 subset – total		1,699.7
Total Emissions		4,680.5
Current intensity ratio: tCO₂e per 1,000 patient appointments		7.06

Current intensity ratio

During 2025, SpaMedica delivered 663,042 patient appointments, so our carbon intensity ratio was 7.06 tCO₂e per 1,000 patient appointments. The decrease in emissions intensity from our baseline reflects significant strides towards our Net Zero targets.

Emissions reduction targets

Our targets are Net Zero for our Scope 1 and Scope 2 emissions by 2035 and Net Zero for our NHS-reportable Scope 3 emissions by 2045. In order to continue our progress to achieving these, SpaMedica has adopted a carbon reduction plan summarised below.

Whilst we still expect to grow our provision of cataract and related eye care treatments predominantly to NHS patients, we expect our emissions per 1,000 patient appointments to decrease further as we continue implementing and strengthening our carbon reduction plans.

Looking forward, having achieved absolute reductions in consecutive years, we are focused on maintaining momentum in this metric in line with our target of Net Zero by 2035. As we continue to decarbonise our energy use and waste streams and apply other carbon reduction opportunities, we expect to see a decrease in our intensity measure in the short term. The continued decarbonisation of our company vehicle fleet in future years is expected to give us a step change reduction in emissions before 2035.

Carbon Reduction Projects

SpaMedica's business model has always used re-usable instruments and scrubs and provided a patient transport offering, all lowering carbon emissions. In 2020, we introduced Covid-safe working with most meetings online. This entailed a big decrease in travel for many of our staff. We also invested in online learning, smart printing and LED lights.

Since Baseline emission levels were set, SpaMedica have worked on a variety of carbon reduction projects, including the appointment of expert environmental consultants to support our move towards Net Zero for NHS-reportable carbon emissions. We regionalised support functions such as stores, facilities and IT, joined the Independent Healthcare Providers Network (IHPN) Net Zero Group and rolled out renewable electricity contracts and 'zero to landfill' waste contracts across the sites where we are responsible for these.

In 2023 we completed Energy Savings Opportunities Scheme (ESOS) Phase 3 audits. We started installing telematics systems in company vehicles and reintroduced a journey planning system for patient transport. Facilities installed remote water monitoring systems and introduced reusable microfibre cleaning products.

In 2024 we continued the application of agreed ESOS actions, with significant investment in improving heating and lighting controls and energy efficiency across our estate. We installed controls to enable overnight 'fallback' of AHU in clinical areas at nine sites. We rolled out the telematics system across our vehicle fleet and continued replacement of older diesel vehicles with new hybrid vehicles. Recyclable items were separated from clinical waste streams, further decreasing the waste sent to high temperature incineration.

In addition to the above, in 2025 we engaged two Corporate Responsibility and Sustainability Apprentices, commenced digital transformation of all patient records and decreased use of printed patient booklets, transitioning to digital formats. Facilities introduced food waste collection at all sites. Finance launched a self-service platform for colleagues to book business travel, with CO2 information to support informed travel choices.

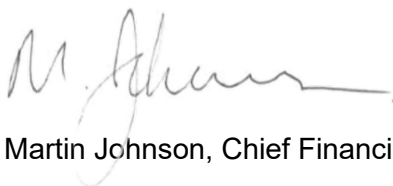
Declaration and sign-off

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate Government emission conversion factors for greenhouse gas company reporting.

Scope 1 and 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors.



Martin Johnson, Chief Financial Officer

Signed on behalf of SpaMedica Limited

Date: 29th June 2026